# The Ins and Outs of Optometry Contracts: What Associate ODs Should Watch For and How Employers Can Seal the Deal

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## **Financial Disclosure**





## **Disclosure**



## **SPECIAL THANKS**

**Vision Expo team** 

## Background

## California - Wisconsin

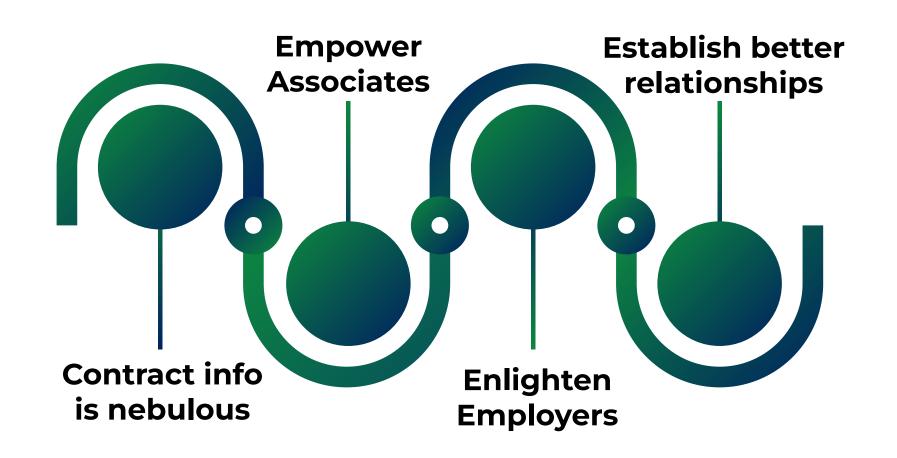
#### **Hundreds of contracts reviewed**

- Optometry students
- New grads, Seasoned ODs
- Employers/Practice owners
- All settings

## **Knowledge gap**

- Contracts
- Normative data
- Negotiation

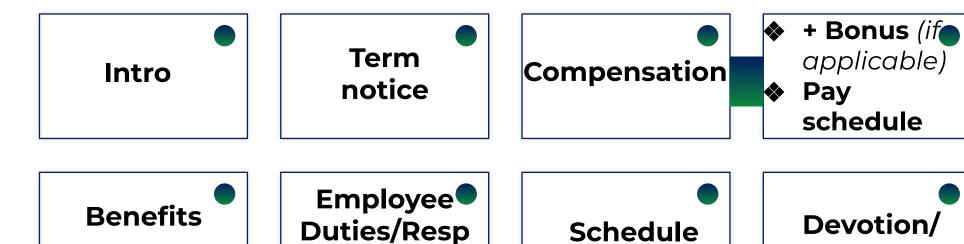
## What's the "Why"?



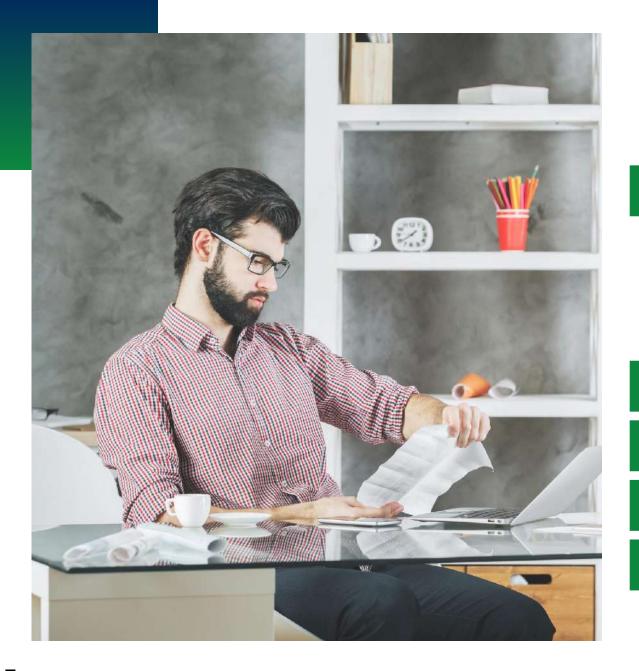
## **Basic Contractual Items**

Schedule

**Exclusion** 



onsibilities



# Basic Contractual Items (Cont)

#### **Restrictive Covenants**

- **♦** Non-compete
- **♦** Non-solicitation of patients
- **♦** Non-solicitation of staff
- **♦** Non-solicitation of business relationships

#### **Confidential Information**

#### Fees

#### **Patient Records**

#### **Termination**

- With cause
- Without cause

### **Other Contractual Items**

- **01.** Damages
- **02.** Arbitration Process
- 03. Assignment
- **04.** Corporation Responsibilities
- **05.** Patient Selection
- **06.** Standards of Practice
- **07.** Compliance with Law
- 08. Indemnification
- 09. Non-disparagement

- 10. Access to Records
- 11. Right to Counsel
- 12. Intellectual Property
- 13. Headings/Captions
- **14.** Attorney Fees
- 15. Severability
- 16. Entire Agreement
- 17. Amendments
- 18. Waiver of Agreement

## Compensation

- Base salary
- % production
- Base + bonus
- Either/or model



# Common Benefits (full-time AOD)

- Retirement
- Health insurance
- License
- Malpractice
- CE stipend
- Dues (AOA, state)
- PTO
- Paid holidays





# LESS COMMON Benefits (for full-time AOD)

- DEA
- Paid CE days
- PTO rollover/buyout
- Signing bonus/moving expenses
- Disability insurance
- Life insurance

## **Unique Benefits**

- Student loan assistanceRequires proper set up
- Lifestyle/Wellness stipend
- Country club dues
- Paid volunteer days
- Cell phone
- Paid voting leave
- Paid <u>vaccine</u> leave
- Paid maternity/paternity leave
- MENTORSHIP (next slide)





## Mentorship

- HUGE opportunity (especially for private practice)
- Carve out time
  - Scheduled = priority
- ♦ 1-2x/mo
- Young Associates crave mentorship and growth
- Knowledge
  - Financials
  - B&C
  - Leadership
- Competitive advantage over higher paying corp opportunities



## **Associate Missteps**

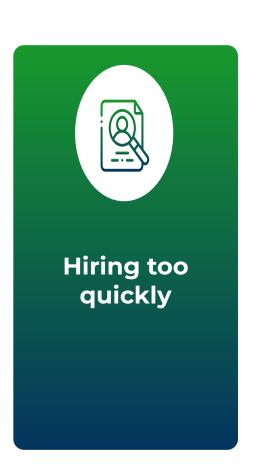


## **Employer Missteps**

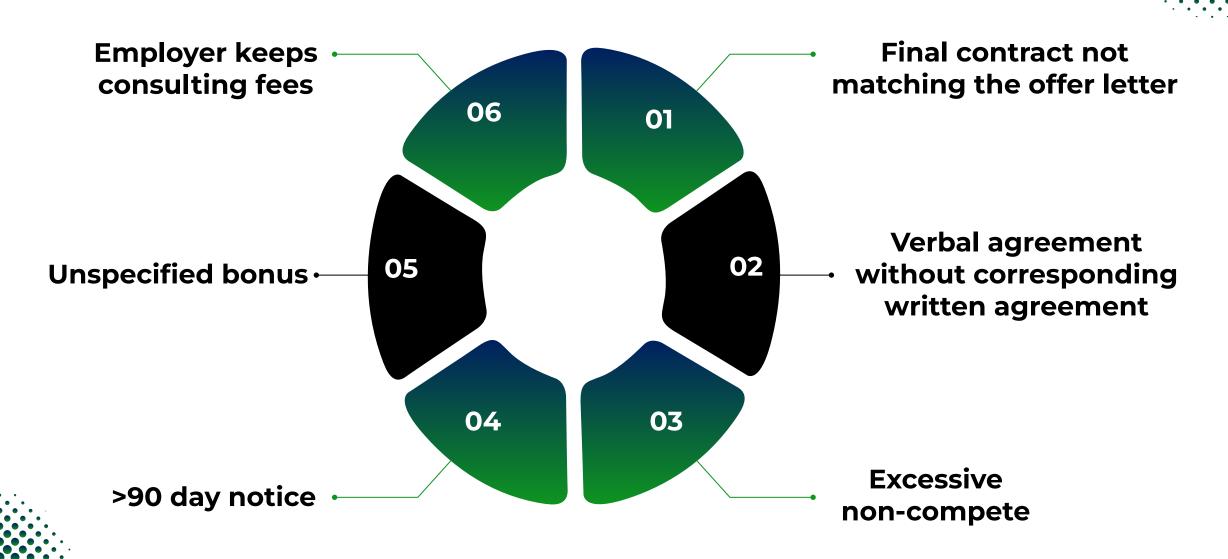


**Term notice** 





## **Red Flags for Associates**



## **Red Flags for Employers**





Candidate drawing out decision



Request for no non-compete



Request for no termination notice



Excess compensation demands



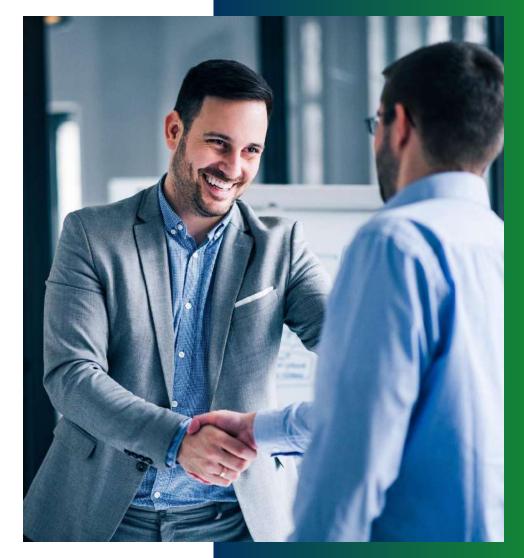
Unreasonable requests

- 2 pts/hr
- Equipment purchase



## **How Employers Can Seal The Deal**

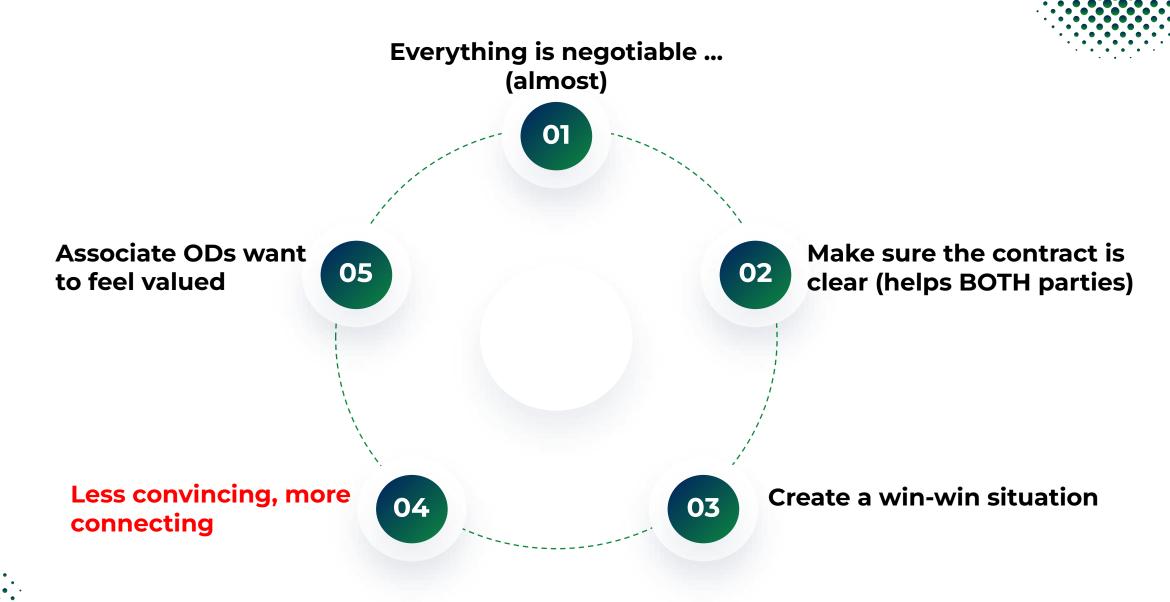
- ♦ Make a reasonable offer
- Seek advice (from OUTside your circle)
- Include common fringe benefits
- Consider unique benefits
- Strong offers help with hiring AND retaining ODs
  - Turnover is expensive!
- Keep the "big picture" in mind!
- MOST important item? (next slide)



## MOST Important Employer Consideration

- Make the Associate OD feel VALUED
- #1 exit reason is feeling undervalued
  - Underpaid
  - Poor scheduling
  - Lack of tech support
  - Not expanding care
  - Broken promises
- Value items
  - Goals
  - Implementing new services
  - Flexibility
- **♦ MENTORSHIP**

#### **REMEMBER**



# THANKYOU

## **Contact Info**

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